

ICB and ICP Update

Buckinghamshire Health Wellbeing Board

September 2022

Update Topics

- ICP/ICB Governance
- ICP interim strategy development update on progress
- ICB engagement strategy update

Key definitions

Integrated care systems (ICSs)

Are a partnership of organisations that come together to plan and deliver joined up health and care services, and to improve the lives of people who live and work in their area

Integrated care partnerships (ICP)

A statutory committee jointly formed between the NHS integrated care board and all upper-tier local authorities that fall within the ICS area

Integrated Care Boards (ICB)

A statutory NHS organisation responsible for developing a plan for meeting the health needs of the population, managing the NHS budget and arranging for the provision of health services in the ICS area

ICP/ICB governance update

- ICP founder members agreed ICP Committee membership and first meeting of ICP planned for early October
- Founder member roles for ICP strategy development and ICP secretariat being confirmed.
- ICB Establishment Board 1 July, next meeting in public 27 September 2022
- ICB Board Assurance Sub-Committees first meetings in August- October
- Place Based Partnerships

ICB Establishment 1 July 2022

- Board meeting held
 - Governance arrangements agreed
 - 2022/23 Operational and Finance Plan, BOB Green Plan and System Delivery Plan received
- Papers for the ICB meeting on 27 September will be available [here](#)
- Website for the ICB (www.bucksoxonberksw.icb.nhs.uk) in development, currently contains core information including
 - Information about the Board and board members
 - Board members
 - Governance documents/arrangements
 - Contact information

ICB Board Members

Role	Post holder
Chair	Javed Khan OBE
Chief Executive	Dr James Kent
Partner Member – NHS Trusts	Steve McManus
Partner Member – Primary Care	Dr Shaheen Jinah
Partner Member – Local Authorities	Stephen Chandler
Non-executives (minimum two)	Saqhib Ali Margaret Batty Tim Nolan Aidan Rave Sim Scavazza
Chief Finance Officer	Richard Eley (interim)
Chief Medical Officer	Dr Rachael De Caux
Chief Nursing Officer	Rachael Corser
Member for Mental Health	Dr Nick Broughton
Associate NED (Digital)	Haider Hussain

Development of Place Based Partnerships

- The ICS made up of three smaller areas known as places
- Place arrangements will evolve and develop over time, with all three of the Place Directors starting by first week October.
- Councils and Trusts asked to devolve decision making to their representatives on Place-Based Partnerships
- Update paper will be presented to ICB Board on 27 September
- Place role in operational oversight and strategic development for:
 - Urgent and Emergency Care
 - Primary medical care and community services integration
 - Adult mental health, learning disability and autism
 - Child and adolescent mental health, learning disability and autism
- Pooled funding arrangements incorporated and/or continued where appropriate

Interim ICP strategy development update

- ICS strategy working group continues to meet with a broad executive representation from across BOB
- Guidance issued on ICP strategy content by Department of Health and Social Care in late July
- Thematic review completed and agreed task and finish groups
- Task and Finish Groups will to identify a smaller number of areas which would benefit from all ICP partners working together to achieve better outcomes for our population.
- Project plan developed so ICP strategy can go to NHS England, the ICB and Local Authorities no later than 31 December 2022

Working with people and communities strategy

- ICB wants effective engagement and partnership at the heart of its thinking, planning and delivery
- First draft developed in consultation with range of groups
- Feedback indicated support for principles
- Draft submitted to NHSE and presented to ICB Board on 1 July
- ICB working with partners to create framework for practical actions for proposal to ICB Board in September

ICP strategy – Guidance

- Guidance published from Department of Health and Social Care 25 July
- Recognises a year of transition so allows for initial strategy in December 2022 to be updated in 2023
- ICP to consider Population Joint strategic needs assessment, HWB strategies and NHS Mandate and involve Healthwatch to prepare ICP strategy
- ICP to consider whether needs can be met more effectively under s75 arrangements and a statement on better integration

ICP Strategy working groups

The review of the HWB strategies and LTP identified 6 thematic PAN ICS working groups:

- 1) Start Well
- 2) Live Well
- 3) Age Well
- 4) Promoting healthy lifestyles
- 5) Health Protection
- 6) Demand Management

The working groups will recommend priorities to the ICP Board and describe how these priorities can be driven forward taking into consideration:

- Research and innovation
- Health inequalities
- Workforce
- Data and information sharing
- Opportunities for s75 pooled budgets and further integration

Proposed strategy working groups and proposed leads

The working groups will be chaired with executives from across the ICS and the initial themes for consideration have been arrived at from the review of the HWB strategies, NHS local strategies and the NHS mandate as required in the national guidance.

1. Start Well Chair: Kevin Gordon	Maternity & Neonatal
	Early years development
	Children and Young People Mental Well being (Inc. CAMHS)
	Enhancing healthy lifestyles (e.g. Nutrition and healthy weight)
2. Live Well Chair: Ansaf Azhar	Cancer
	Screening
	Adult Mental Health & Loneliness
	Cardiovascular Disease
3. Age Well Chair: DASS to be confirmed	Long term conditions (inc. carers, out of hospital care & frailty)
	Adult Mental Health, Dementia & Loneliness
	End of Life care

4. Promoting Healthy Lifestyles Chair: Ingrid Slade	Tobacco control and smoking
	Drugs & Alcohol
	Healthy eating, healthy weight
	Physical activity
5. Health Protection Chair: Tracy Daszkiewicz	Pandemic preparedness
	Immunisation, infection prevention and control
	Health hazard preparedness
6. Demand Management Chair: Matthew Tait	Elective & Diagnostics (inc. cancer)
	Urgent & Emergency care (inc. ambulance & discharge)
	Primary Care (incl. Dentistry and pharmacy)

Our approach to outlining the system-wide opportunities

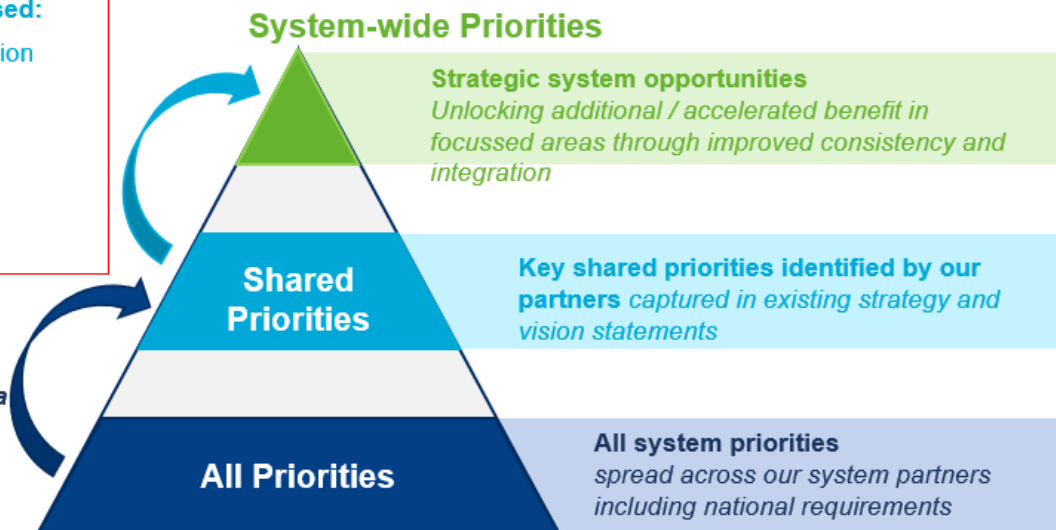
We are not starting from a blank sheet - the opportunities have been derived from strategy documentation and priorities (national and local) and thinking that currently exists across the system (see Phase1).

Phase 2: Cross system working groups mobilised:

- Current state - What are the challenges, population needs, Inequalities?
- Future demand and target outcomes
- What are the opportunities - How can integrated working accelerate or improve outcomes?
- Propose system-wide priorities

Phase 1: Identifying shared priorities (complete)

- ✓ Review of **input documentation** and **base data**
- ✓ Working with **Strategy Steering Group & stakeholders**
- ✓ Creation of a **"starter for 10" of the opportunities for the system**



Proposed timelines and suggested approach – to be confirmed by ICP

The 2022 Health & Care Act requires the ICP to prepare an ICP strategy. The DHSC guidance issued in July sets out further details on requirements including publication dates. Steering group members have been tasked with working closely with their organisations to ensure relevant information and updates are shared regularly with colleagues and elected members so there are no surprises.

